CTU EQUAL OPPORTUNITIES PLAN

2025-2029

PREAMBLE

Equal opportunities are an important value in national, European, and international contexts. It is an area that is supported at the level of the European Commission (e.g.: through the Horizon Europe programme), at the state level (e.g.: through the Grant Agency of the Czech Republic), and within individual educational and research organisations.

The Czech Technical University in Prague (CTU), with its gender equality plan presented under the title "CTU Equal Opportunities Plan" (hereinafter also referred to as "the Plan"), actively advocates for the implementation of measures to promote equal opportunities, diversity, social security and overall cultivation of the working and learning environment at various levels. The aim of the CTU Equal Opportunities Plan is to create a working and learning environment that enables everyone to develop their full potential.

The CTU Equal Opportunities Plan reflects the objectives of the EU Gender Equality Strategy 2020-2025, the Gender Equality Strategy for 2021-2030 in the Czech Republic and the CTU Sustainable Development Strategy. The design of the Plan is based on the results of a gender audit at CTU conducted in 2022, which addressed similar issues as the presented Equal Opportunities Plan: recruitment of employees, career development, work-life balance, negative phenomena in the workplace, and gender in education and research, etc. In addition, several measures in the Equal Opportunities Plan are aligned with the CTU Sustainable Development Strategy and elaborate on selected objectives related to equal opportunities, wellbeing and cultivation of the CTU environment through individual actions.

The plan includes five areas (of strategic goals): 1) work-life balance and the organizational culture of the institution, 2) gender balance in leadership and decision-making, 3) gender equality in recruitment and career development, 4) integration of gender and diversity in research and teaching content, 5) prevention of gender-based violence, social security.

VISION AND OBJECTIVES

The CTU Equal Opportunities Plan outlines both long-term and short-term objectives. Currently, the plan is set for 5 years, until 31 December 2029, taking into account the feasibility of the measures proposed. The measures are designed to foster a welcoming, fair, safe, supportive, and respectful working and learning environment.

1) WORK-LIFE BALANCE AND THE ORGANIZATIONAL CULTURE OF THE INSTITUTION

One of CTU's main priorities in the field of equal opportunities is to enhance work and study environments and to establish CTU as a responsible employer that respects the principles of transparency, equality, and non-discrimination. An employer whose organisational culture supports diversity, and gender equality. An employer that promotes work-life balance for its employees by strengthening the availability of flexible working arrangements and developing support services for parents with young children.

2) GENDER BALANCE IN LEADERSHIP AND DECISION-MAKING

The long-term goals of the CTU include increasing the representation of underrepresented groups in the decision-making and advisory bodies of the CTU.

3) GENDER EQUALITY IN RECRUITMENT AND CAREER DEVELOPMENT

CTU aims to ensure equal opportunities in the recruitment of new employees as well as in their further career development. Specific objectives in this area include, in particular, ensuring a more gender-balanced selection committees, introducing a stable standardised form of the onboarding process, creating an age management concept and providing support for further education for both academic and non-academic staff. To further strengthen equal opportunities in science, a mentoring programme for early career academics will also be introduced, a system for taking sabbatical will be set up and quality monitoring of regular assessments of staff by supervisors will be introduced.

4) INTEGRATING GENDER AND DIVERSITY INTO RESEARCH AND TEACHING CONTENT

CTU also wants to focus its attention on inequalities related to the formation of research projects, results and innovations. It will therefore focus on supporting the inclusion of the aspect of gender in the content of research and teaching.

5) PREVENTION OF GENDER-BASED VIOLENCE, SOCIAL SECURITY

The aim of CTU in this area is to strengthen the institutional provision of social security and to introduce preventive measures to avoid undesirable behaviour in the workplace. In this way, CTU wants to contribute to creating a safe working and studying environment.

FOCUSED RESOURCES

For the successful implementation of the objectives of the CTU Equal Opportunities Plan, adequate human and financial resources must be dedicated to ensure the agenda will be realized. In order to implement the Plan, internal resources will be used, primarily in terms of responsibility for the strategic objectives and the creation of an equal opportunities working group, while external resources will be considered for funding, e.g. through project and grant opportunities.

MONITORING AND EVALUATION

CTU commits to annually monitor the horizontal and vertical structure of employees by gender in the individual bodies/departments and to keep statistics on the representation of women and men in CTU decision-making and advisory bodies (e.g.: the CTU Scientific board, the Scientific boards of individual elements of CTU, habilitation committees, the CTU Ethics Committee, the CTU Disciplinary Committee, etc.). CTU will thus have a robust dataset available on the development of gender representation in individual decision-making positions and career stages, which can be used for further evaluations of equal opportunities.

The CTU Equal Opportunities Plan was developed within the HR Award working group.

1. WORK-LIFE BALANCE AND ORGANISATIONAL CULTURE

Specific objective	Measures	Description of	Target group	Indicator	Person responsible	Completion deadline	Progress
1.1 To establish CTU as a responsible employer that upholds the principles of transparency, equality and non-discrimination.	Update the CTU Code of Ethics.	measures The CTU Code of Ethics will be updated and will include clearly defined forms of undesirable behaviour (such as bullying, harassment, etc.) and specify rules for dealing with them. It will also establish rules for the employer's conduct towards employees.	All employees of CTU. All students of CTU.	Updated Code of Ethics of CTU.	Rector of CTU in cooperation with the HR Award working group.	12/2027	
	Annual publication of a report on the implementation of the CTU Plan according to the specified indicators.	A report on the implementation of the CTU Plan will be prepared, which will reflect the progress of the implementation of specific objectives in individual priority areas.	All employees of CTU. All students of CTU.	Report on the implementation of CTU Plan.	The Plan Review Team (within the HR Award working group).	Every year.	
	Establishment of a coordinator and an equal	Establishment of the positions of coordinator and	All employees of CTU. All students of CTU.	Established position of coordinator and	Rector of CTU.	12/2027	

				1 .	T		
	opportunities	members of the		equal			
	working group at	working group -		opportunities			
	CTU.	together with a		working group at			
		total full-time		CTU.			
		equivalent of 1.0.					
		Ideally funded					
		from project					
		resources.					
	Establishment of	Establishment of	All employees of	Establishment of	Rector of CTU.	12/2027	
	the equal	the equal	CTU. All students	the working group			
	opportunities	opportunities	of CTU.	and its			
	working group as	working group as		incorporation into			
	an advisory body	an advisory body		the organisational			
	to the Rector of	to the Rector of		structure of CTU.			
	CTU.	CTU and its					
		anchoring in the					
		organisational					
		structure of CTU.					
	Ensure financial	Ensure financial	All employees of	Available financial	Rector of CTU.	On an ongoing	
	resources for the	resources for the	CTU. All students	resources for the	nector or ero.	basis, according to	
	implementation of	implementation of	of CTU.	implementation of		the performance	
	the CTU Plan.	the CTU Plan and	01 010.	the CTU Plan and		deadlines set by	
	the ero rian.	personnel support		personnel support		the Plan.	
		for the equal		for the equal		the rian.	
		opportunities		opportunities			
		agenda at CTU.		agenda at CTU.			
	Realisation of the	_	All employees of	Final report of the	Rector of CTU in	12/2028	
	equal	An equal opportunities	CTU. All students	equal		12/2028	
	•	• •			cooperation with		
	opportunities	audit of CTU will	of CTU.	opportunities	the coordinator		
	audit of CTU.	be conducted,		audit of CTU.	and the CTU equal		
		including			opportunities		
		document			working group.		
		analysis,					
		questionnaire					
		surveys and focus					
		groups with					

Application of the principles of inclusive language in PR communication, documents and	employees and students at CTU. Training of the CTU PR department in the use of inclusive language.	PR department of CTU and its components.	Number of workshops on using inclusive language.	HR Award working group.	12/2025	
internal regulations of CTU.	Inclusive language training for interested employees and students.	All employees of CTU. All students of CTU.	Number of workshops on using inclusive language.	HR Award working group.	12/2025	
	To approve the methodology of gender inclusive language at CTU.	All employees of CTU. All students of CTU.	Approved methodology of gender inclusive language in Czech at CTU. The methodology is intended to be a guide for those who want to use inclusive language in their communication.	Rector of CTU in cooperation with the coordinator and the CTU equal opportunities working Group.	06/2027	
	Apply the principles of inclusive language in PR communication and on the occasion of the revision of internal regulations and	All employees of CTU. All students of CTU.	Number of published PR texts, documents and internal regulations of CTU, which use inclusive language.	PR department of CTU and its components. The management of CTU and its components, the Academic Senate of CTU in cooperation with the coordinator and the CTU equal	Ongoing.	

	the creation of			opportunities		
	new documents.			working Group.		
Provide freely	Provide freely	Menstruating	Number of	Vice-deans for	12/2027	
available	available	persons at CTU.	menstrual	development.		
menstrual	menstrual		products	Bursar of CTU.		
products.	supplies at CTU or		dispensers/			
	at selected CTU		locations where			
	components.		menstrual			
			supplies are			
			available at CTU.			
Inform about the	Create a	All employees of	Creation of a	The Chancellor of	12/2028	
topic of equal	bookmark on the	CTU. All students	bookmark on the	CTU in		
opportunities and	CTU website and	of CTU.	CTU website.	cooperation with		
social security at	link it to the			the Coordinator		
CTU.	existing			and the CTU equal		
	https://www.cvut.			opportunities		
	cz/en/gender-			working group and		
	equality-			СТИ		
	planwebsite. The			ombudspersons.		
	tab will provide					
	clear and					
	comprehensive					
	information about					
	the support and					
	assistance offered					
	by CTU in the					
	areas of equal					
	opportunities and					
	social security.					
Strengthen	Regularly carry	All employees of	Analysis of equal	The Bursar and	First analyses to	
transparency in	out analyses of	CTU.	remuneration at	the secretaries of	be performed by	
the remuneration	equal		individual	the individual CTU	06/2027.	
of CTU employees.	remuneration at		components of	components in	Thereafter,	
	individual CTU		CTU and CTU as a	cooperation with	perform analyses	
	components and		whole.	the HR/staff and	periodically as	
	CTU as a whole			payroll	needed.	

		(e.g. equal remuneration audit). Develop and adopt a Pay Equity Plan (PEP) for CTU.	All employees of CTU.	Pay Equality Plan (PEP) for CTU.	departments of the individual components. Management of CTU and its components.	12/2027	
Promote equal opportunities at CTU regardless of gender, age, nationality, ethnicity, socioeconomic status or any other individual characteristics of employees and in accordance with the internal regulations of CTU.	To implement awareness-raising and educational activities to promote and develop equal opportunities and diversity at CTU.	Awareness-raising and educational activities for teachers at the CTU and employees in the study departments of individual CTU components leading to the cultivation of communication, prevention of stereotypes and prejudices in terms of gender, ethnicity, specific needs, race, nationality, sexuality, socioeconomic disadvantage and others.	Teachers at CTU, employees in the study departments of individual CTU components.	Number of awareness-raising and educational activities.	Vice-Chancellor for Undergraduate and Master's studies, Vice-Rector for Science, Creative Activity and Doctoral Studies, Vice-Rector for Development and Strategy in cooperation with the Coordinator and the equal opportunities working group at CTU.	Ongoing.	
		Introduce training courses/activities to strengthen the intercultural competences of	Teaching staff of CTU, PhD students at CTU.	Number of training courses/activities.	Vice-Rector for Bachelor and Master studies, Vice-Rector for Science, Creative	Ongoing.	

	T	T	1		T	1
	teaching staff			Activity and		
	(how to teach in a			Doctoral Studies.		
	mixed group of					
	Czech and foreign					
	students, how to					
	support their					
	mutual					
	cooperation, etc.).					
	Introduce training	CTU employees	Number of	Vice-Chancellor	Ongoing	
	courses/activities	across all	training	for Development		
	to strengthen the	components.	courses/activities.	and Strategy and		
	competence of	·		Unit Leadership		
	CTU staff in			in cooperation		
	communication			with ELSA and the		
	and cooperation			coordinator and		
	*			equal		
	with colleagues			opportunities		
	and students with					
	special needs.			working group at		
				CTU.		
To make work and	Ensure the	CTU employees	Niconala a u a u al	Vice-Rector for	1/2027	
study at CTU	translation of	and CTU students	Number and	Foreign Relations,	1/2027	
accessible to			percentage of	Vice-Deans for		
	important texts	of foreign	texts and			
people from	and documents	nationality and	documents	Foreign Relations,		
abroad.	into English:	applicants for	translated.	authorized		
	information	study and		persons of other		
	systems, selection	employment at		components.		
	procedures,	CTU of foreign				
	internal	nationality.				
	communication,					
	internal					
	regulations,					
	orientation					
	1	1		1	1	
	systems, canteen					

	0711	Territor of	1.0 5 . 6	10/0000	1
A Welcome Office	CTU employees	Establishment of	Vice-Rector for	12/2026	
will be	and CTU students	the Welcome	International		
established: a	of foreign	Office.	Relations.		
contact point	nationality and				
providing support	applicants for				
and adaptation of	study and				
people coming	employment at				
from abroad,	CTU of foreign				
including	nationality.				
advice/consultatio					
n in the following					
areas:					
employment law					
(e.g. assistance in					
setting up an					
account with a					
Czech bank);					
health care and					
social security; tax					
obligations; visas					
and residence					
permits; finding					
accommodation					
and educational					
institutions for					
children; dual					
career advice etc.					
A Welcome Office	CTU employees	Setting up a	Vice-Rector for	12/2026	
website with	and CTU students	Welcome Office	International	12/2020	
information	of foreign	website with	Relations.		
available on the	_	manuals for each	neiduoiis.		
	nationality and				
study and	applicants for	target group.			
employment of	study and				
international	employment at				
students and	CTU of foreign				
workers (see	nationality.				

	To make work and study at CTU accessible to disadvantaged persons.	above for area guides). IT support system for recruiting foreign workers. Introduce free annual Czech language courses for foreign employees at CTU, ideally two-semester courses (beginners/advanc ed). Ensure that buildings are accessible to people with special needs and implement other accessibility measures (e.g.: adapt wayfinding systems in buildings).	CTU employees of foreign nationality and CTU job applicants of foreign nationality. CTU employees of foreign nationality. Employees and students of the CTU with special needs and applicants for employment/stud y at the CTU with special needs.	Introduce a support system for the employment of foreign workers. 2 semester courses per year. Number of barrier-free, accessible, and otherwise suitably adapted CTU buildings.	The Bursar in cooperation with the Welcome Centre and the relevant components. The Vice-Chancellor for Development in collaboration with the MIAS (Masaryk Institute of Advanced Studies). The management of the SÚZ CTU, the Bursar of CTU in cooperation with ELSA and the secretaries and secretaries of the individual CTU components. Vice-Chancellor for Construction.	6/2026 12/2025 Ongoing.	
1.3 To build relationships at CTU based on mutual respect, to	Strengthen mutual cooperation between employees and the sense of belonging to CTU.	Activities and events aimed at mutual cooperation and events that make the environment	Employees of the CTU, including persons on maternity/paternity leave and parental leave,	Number of activities and events organised.	Coordinator and equal opportunities working group at CTU.	Ongoing.	

be mindful of		at CTU more	family members of				
internal culture,		accessible to	persons employed				
solidarity and		persons on	at the CTU.				
partnership.		maternity/paterni					
		ty leave and to					
		family members of					
		employees (e.g.:					
		open day for					
		family members).					
	Strengthen mutual	Activities and	Teachers and	Number of	Vice-Chancellor	Ongoing.	
	cooperation	events aimed at	students at CTU.	activities and	for Development	0118011181	
	between teachers	mutual		events organised.	and Strategy in		
	and students.	cooperation		events organiseu.	collaboration with		
		between lecturers			the Coordinator or		
		and students to			Coordinator and		
		strengthen the			the equal		
		academic			opportunities		
		community (e.g.:			working group at		
		by promoting			сти.		
		sports, cultural					
		and recreational					
		activities).					
1.4	Establishment of a	A children's group	Employees and	1 children's group	Bursar of CTU	12/2026	
Develop support	children's group at	will be established	students of CTU	with a minimum			
services for	CTU.	within the CTU for	caring for young	of 12 children.			
employees and		regular and	children.				
students at CTU		occasional					
with young		babysitting (with a					
children.		minimum of 12					
		children for					
		children from 1					
		year upwards).					
	Establish a fund to	Establishment of a	Employees and	Number of	Bursar of CTU	12/2027	
	support carers	financial support	students of CTU	financially			
	with young	fund for academic	caring for young	supported			
	children to pay for	staff and students	children.	employees and			

	occasional babysitting.	with children - to pay for occasional babysitting.		students at CTU caring for young children.			
	Establishment of space(s) for breastfeeding and warming of baby food at CTU.	Establish and operate breastfeeding and baby food warming area(s) at CTU.	Employees and students of CTU caring for young children.	Number of spaces for breastfeeding and warming baby food.	Bursar of CTU, Vice-Rector for Construction, Vice-Rector for Development and Strategy.	12/2027	
	Establishment of baby-changing counters at individual CTU components.	Install baby- changing counters in appropriate locations at individual CTU components.	Employees and students of CTU caring for young children.	Number of changing tables.	Vice-Deans for Development in cooperation with the secretaries and secretaries of the individual components.	12/2026	
	Establishment of "workplaces for caring persons with children" at individual CTU components.	Set up workplaces equipped to enable carers to work in the presence of children (e.g. install a play area etc.).	Employees and students of CTU caring for young children.	Number of "workplaces for carers with children".	Vice-Deans for Development.	12/2027	
	Expansion of the capacity of the university nursery of CTU.	To expand the capacity of the CTU university kindergarten by at least 20 spots.	Employees and students of CTU caring for young children.	20 new spots in the university nursery of CTU.	The Bursar of the CTU in cooperation with the management of the CTU kindergarten.	12/2029	
,	Introduction of maternity/paterni ty/parental leave management.	Systematize work with people leaving for maternity/paterni	Employees and students of CTU caring for young children.	Maternity/paterni ty/parental leave management methodology.	The Chancellor, in collaboration with the Coordinator(s) and the equal	12/2027	

		ty/parental leave,			opportunities		
		set up the			working group and		
		departure			the HR/staffing		
		process,			departments of		
		progression and			the components.		
		opportunities for					
		collaboration and					
		training during the					
		leave and					
		facilitate the					
		return process for					
		academic and					
		non-academic					
		positions at CTU.					
1.5	Introduction of	Introducing the	All employees of	Modification of	Management of	12/2025	
Strengthen the	flexible forms of	possibility of	CTU.	relevant internal	individual CTU		
availability of	work in places	flexible working		rules.	components.		
flexible forms of	where they are	hours, working					
work/study at	not yet available	from home, part-					
CTU.	and the nature of	time work with					
	the job allows it,	the possibility of					
	including	subsequent					
	adjustments to	increases, etc.,					
	relevant internal	including the					
	rules.	adaptation of					
		relevant internal					
		rules.					
	Increasing the	Managers inform	All employees of	To inform about	Management of	Every year.	
	awareness of	employees about	CTU.	the possibilities of	individual CTU		
	employees about	the possibility of		using flexible	components.		
	the possibilities of	flexible working		forms of work			
	using flexible	hours, working		within the			
	forms of work.	from home, part-		framework of the			
		time work with		CTU departmental			
		the possibility of		meetings.			
		subsequent					

	1	T	I		1		1
		increases, etc., in					
		places where the					
		nature of the job					
		allows it.					
1.6 Promote the mobility of employees and PhD students with children and/or dependants.	Increase the availability of work trips abroad for employees and PhD students with children and/or dependents.	Establishment of a financial support fund for academic staff and postgraduate students with children and/or dependants - for living and travel expenses of family members and dependants. Set formal rules for providing this support uniformly for the entire CTU.	Employees of the CTU and PhD students caring for young children and/or dependants.	A financial support fund for academics and PhD students with children and/or dependents.	Bursar of CTU.	12/2027	
1.7	Provide the option	Provide the option	Employees at CTU	Anchor the	Rector of CTU.	12/2028	
	·	of taking paid	caring for children		nector or ero.	12,2020	
To support carers	of taking paid	sabbatical	and/or	possibility of			
in academic work	creative leave	(beyond the	dependents.	taking paid			
and career	(beyond the	` '	dependents.	creative leave			
development	statutory 7 years)	statutory 7 years)		(beyond the			
opportunities.	to prepare for and	to prepare for and		statutory 7 years)			
	complete	complete		in the CTU Career			
	habilitation for	habilitation in		Regulations for			
	academic staff	order to eliminate		the preparation			
	who are also	potential		and completion of			
	primary carers of	disadvantages		habilitation for			
	children and/or	associated with		academic staff			
	dependants.	caring for children		who are also			
		and/or other		primary carers of			
		dependents.		children and/or			
				dependants.			

2. GENDER BALANCE IN LEADERSHIP AND DECISION-MAKING

Specific	Measures	Description	Target group	Indicator	Person	Completion	Progress
objective		of measures			responsible	deadline	
2.1 Introduce systematic monitoring of and reporting on the representation of employees at CTU by gender and with regard to equal opportunities.	Introduction of systematic monitoring with regard to gender and equal opportunities at individual CTU components.	Introduce regular and methodically unified data collection, evaluation and publication of statistics of employees by gender across the horizontal and vertical structure of individual CTU components and statistics of women and men by academic rank.	All employees of CTU.	Annual publication of monitoring results in the annual reports of CTU components.	Management of CTU and its components.	Every year.	
2.2 Promote balanced representation in CTU decisionmaking positions.	To provide support for further education in managerial and HR competences for interested academic staff of CTU.	Financial support for further training in management and HR competences and communication skills, including feedback.	Academic staff of CTU.	Number of financially supported training and other educational activities.	Bursar of CTU.	Ongoing.	
	Increase the number of representatives of underrepresented groups in the	Increase the number of representatives of underrepresented groups in the	All employees of CTU.	Number of decision-making and advisory bodies with a	Management of CTU and its components.	Ongoing.	

decision-making	decision-making	more balanced		
_	_			
and advisory	and advisory	composition.		
bodies of the CTU	bodies of CTU			
- so that gender	(e.g.: in the			
imbalance is	Scientific Council			
reduced and	of CTU, Scientific			
diversity in terms	Councils of			
of age and other	individual			
relevant aspects is	components,			
ensured.	Internal			
	Evaluation Board,			
	habilitation and			
	appointment			
	committees,			
	Ethics Committee,			
	Disciplinary			
	Committee, etc.)			

3. GENDER EQUALITY IN RECRUITMENT AND CAREER DEVELOPMENT

Specific objective	Measures	Description of measures	Target group	Indicator	Person responsible	Completion deadline	Progress
3.1 Ensure the development and expansion of the agenda of the HR departments of CTU to include the area of equal opportunities.	Training of current employees in the HR departments of individual CTU components in the field of equal opportunities.	Training of current employees in the HR departments of individual CTU components in equal opportunities in recruitment, career and professional development.	Employees of HR departments of CTU.	Number of training sessions.	Coordinator and equal opportunities working group at CTU.	06/2027	

	Expansion of the Rector's HR Office of CTU by an expert on diversity and equal opportunities.	Expansion of the Rector's HR Office of the CTU by a part-time expert on diversity and equal opportunities.	All employees of CTU.	Establishment of the position of an Expert on Diversity and Equal Opportunities with a 0.5 FTE (Full-time equivalent). Optimally paid from project resources.	Bursar of CTU.	06/2027	
3.2 Ensure a more gender-balanced recruitment process for new employees.	Ensure a more gender-balanced representation on selection committees.	The gender balance in selection/hiring committees will be taken into account when preparing selection procedures at CTU components.	Candidates for employment at CTU.	Proportion of selection committees with a better gender balance.	Management of individual CTU components.	Ongoing	
3.3 Ensure an established form of the onboarding process.	Establish a standardised form of the onboarding process and provide support for role changes.	Introduce an established form of the onboarding process (i.e.: an adaptation process for new employees to facilitate their integration into the workplace) and support for role changes - for example, when a	New employees of CTU.	Guide to facilitate onboarding at individual CTU components.	Management of individual CTU components in cooperation with the HR Award working group.	12/2026	

	1	T	1		1	I	1
		student becomes					
		an employee.					
3.4 To support the professional development of non-academic staff of CTU.	To provide support for further education in the field for non-academic staff of CTU.	Financial support for further training in the field for non-academic staff - e.g.: through internships abroad, training in strengthening managerial and HR skills, etc. Organise these forms of training so that they are also accessible to part-time workers, people with disabilities or those caring for children and/or dependants.	Non-academic staff of CTU.	Number of financially supported trainings and other educational activities.	Bursar of CTU / Vice-Rector for Development and Strategy.	Ongoing.	
3.5 To support the professional development of CTU academic staff.	To provide support for further education in pedagogical competences for interested academic staff of CTU.	Financial support for further education in pedagogical competencies and communication skills, including giving feedback, strengthening motivation, developing critical reflection and multidisciplinary	Academic staff of CTU.	Number of financially supported training and other educational activities.	Vice-rector for Bachelor and Master studies.	Ongoing.	

			Τ	1	1		T
		thinking in					
		students.					
3.6 Strengthening equal opportunities in career development.	Include equal opportunities in discussions on adjusting assessment criteria for habilitation and appointment procedures.	Discussion of equal opportunities in relation to the recommended assessment criteria for habilitation and appointment procedures.	All employees of CTU.	Updated regulations for habilitation and appointment procedures.	Vice-Rector for Science, Creative Activity and Doctoral Studies in cooperation with the AS CTU.	12/2027	
	Introducing a mentoring programme for early career academic and scientific staff of CTU.	Creation of the mentoring programme concept and its implementation.	Beginning academic and scientific workers of CTU.	A mentoring programme and the number of people involved in the programme.	Management of individual CTU components in cooperation with the HR Award working group.	12/2027	
	Ensure the availability of sabbatical (within the legal framework of 7 years) at individual CTU departments.	The management of individual components will ensure that a system of substitution is set up for the purpose of taking sabbatical, which will be anchored in the internal directives of the individual components. They will also ensure the financial aspects of	All employees of CTU with a legal right to take sabbatical.	Systems set up at individual CTU components.	Management of individual CTU components.	12/2027	

	ı	1	I	I	ı	I	1
		sabbatical, e.g.: in					
		the form of the					
		Future Fund.					
	Systematisation	Component	All employees of	Systematic	Management of	12/2025	
	and monitoring of	management shall	CTU.	introduction of	individual CTU		
	the quality of	ensure that		annual evaluation	components in		
	regular	annual evaluation		interviews at	cooperation with		
	evaluations.	interviews are		individual	the HR Award		
	evaluations.	established to		components.	working group.		
		provide feedback		components.			
		on job					
		performance and					
		on the					
		cooperation					
		between the					
		supervisor and					
		employee. The					
		evaluation					
		interview will					
		include a					
		career/profession					
		al development					
		dimension.					
3.7	Develop a	Developing a	All employees of	Framework of age	The Bursar of the	12/2028	
Reduce the risk of	framework of age	framework for age	CTU.	management,	CTU in		
age-related	management.	management,		including a plan of	cooperation with		
disadvantage and		including a		a dignified exit	the coordinator		
take into account		concept for a		from	and the CTU equal		
the life stages of		dignified exit from		employment.	opportunities		
employees and		employment.			working group.		
their changing							
needs and							
capacities as they							
age.							
۳۵۰.		I			1		

4. INTEGRATING GENDER AND DIVERSITY INTO RESEARCH AND TEACHING CONTENT

Specific objective	Measures	Description of measures	Target group	Indicator	Person responsible	Completion deadline	Progress
4.1 Strengthen awareness of the integration of gender into research and teaching content.	Raise awareness of the integration of the gender dimension into research and teaching content. Enhance awareness of integrating knowledge about the impact of sex (biological factors) and gender (sociocultural factors) into academic practice.	Realisation of educational events (e.g.: in cooperation with the NKC Gender and Science) with the aim of integrating knowledge about the impact of sex and gender into research and teaching.	Academic staff, students of doctoral degree studies and scientific researchers of CTU.	Number of realised training events.	The Vice-Rector for Science, Creative Activities and Doctoral Studies, or the Vice-Deans for Science and Research at the individual CTU components.	12/2027	
4.2 To positively motivate the introduction of gender into research content.	Introduction of an award for excellence in the application of the gender dimension to research.	The award will be given at the university level to promote excellence in gender-responsive research.	Academic staff, students of doctoral degree studies and scientific researchers of CTU.	Number of awards granted.	Vice-rector for Science, Creative Activity and Doctoral Studies.	Annually from 2027.	
	Integration of gender dimension monitoring into the rules of internal grant competitions, considering the relevance of research topics.	The rules of internal grant competitions of the CTU will take into account the gender dimension of research at relevant moments.	Academic staff, students of doctoral degree studies and scientific researchers of CTU.	Modification of the rules of internal grant competitions of CTU.	Vice-Rector for Science, Creative Activity and Doctoral Studies.	12/2027.	

5. PREVENTION OF GENDER-BASED VIOLENCE, SOCIAL SECURITY

Specific objective	Measures	Description of measures	Target group	Indicator	Person responsible	Completion deadline	Progress
Strengthen the institutional provision of social security at CTU.	Introduce the role of an ombudsperson at the university level, and at individual CTU components.	Introduce the role of an ombudsperson at the university level, and at individual CTU components.	All employees and students of CTU.	Number of ombudspersons at CTU and its components.	Management of CTU and its individual components.	12/2026	
	Set up related processes for reporting unethical behaviour (extension of Whistleblower Protection).	Set up related processes for reporting unethical conduct (Whistleblower Protection extension). Inform employees on how to safely report unethical conduct.	All employees and students of CTU.	Number of new or revised internal documents.	Management of CTU and its individual components.	12/2026	
	To strengthen the competences of staff in the field of psychosocial support of students, in situations of crisis and in working with students with special needs.	Offering training and workshops in psychosocial support, crisis intervention and working with students with special needs.	Teaching staff of the CTU and employees of the study departments of individual components.	Number of trainings/worksho ps.	Vice-Rector for Bachelor and Master studies at CTU in cooperation with CIPS and ELSA.	Ongoing.	
	Strengthen the interpersonal and communication	Offering training and workshops to promote optimal	All employees of CTU.	Number of trainings/worksho ps.	Vice-Rector for Development and Strategy, Vice- Rector for	Ongoing.	

			1	1	1	1	T
	skills of CTU	communication in			Bachelor and		
	employees.	the workplace.			Master Studies at		
					CTU in		
					cooperation with		
					CIPS.		
5.2	Conduct regular	Conduct regular	All employees and	Number of	Ombudspersons	Once every two	
Map the	analyses of the	analyses of the	students of CTU.	analyses	of individual CTU	years.	
experiences and	work environment	experiences and		performed.	components in	,	
needs of staff and	in terms of social	needs of			cooperation with		
students in the	safety and mental	employees and			CIPS, the		
areas of social	health of staff and	students using			coordinator and		
safety and mental	students.	sociological			the equal		
health.	Students.	methods such as			opportunities		
nearth.		questionnaire			working group.		
		surveys, focus			Working group.		
		groups, in-depth					
		interviews, etc.					
5.3	Davidan	Expand the	All employees and	Number of	Vice-Rector for	Ongoing.	
	Develop	capacity of	students of CTU.	consultations,	Bachelor and	Oligonig.	
Develop care for	psychological	psychological	students of CTO.	number of	Master Studies at		
the well-being of	counselling and	counselling for		seminars.	CTU in		
employees and	create a range of	employees and		Seminars.	cooperation with		
students.	seminars for staff				·		
	and students.	students, specify			CIPS.		
		topics for					
		counselling,					
		continuously					
		communicate the					
		offer. Develop a					
		range of seminars					
		on well-being,					
		overload					
		prevention and					
		strengthening					
		social security.					

5.4 Gain an understanding of the reasons for the departure of employees.	Introduce exit interviews. Where appropriate, follow up with unsuccessful participants in selection procedures to obtain feedback.	Introduce exit interviews that will map the possibility of negative phenomena in the workplace (e.g.: bullying, harassment and other forms of inappropriate behaviour).	All employees of CTU.	Number of exit interviews at each component.	Personnel/staff departments of CTU and individual components.	Ongoing.	
5.5 Create a safe working and learning environment and implement preventive measures to avoid unwanted behaviour in the workplace.	Raising awareness among staff and students about forms of bullying and other forms of abuse of power - and how to address them.	Training, workshops and information campaigns on bullying, abuse of power and forms of dealing with it.	All employees and students of CTU.	Number of trainings/worksho ps or information campaigns implemented.	Ombudspersons at individual CTU components / coordinator and the CTU equal opportunities working group.	Ongoing.	
	Raising awareness among staff and students about forms of harassment - and how to fight back.	Training, workshops and information campaigns on harassment and ways to address the situation.	All employees and students of CTU.	Number of trainings/worksho ps or information campaigns implemented.	Ombudspersons at individual CTU components / coordinator and the CTU qual opportunities working group.	Ongoing.	
	Ensure the availability of expert legal advice on gender-based violence, bullying and other forms of abuse of power.	Establishment of a financial support fund to pay for expert legal advice in the field of gender-based violence, bullying and other forms of abuse of power.	All employees and students of CTU.	Fund to pay for expert legal advice in the field of gender-based violence, bullying and other forms of abuse of power.	Rector of CTU.	06/2028	